

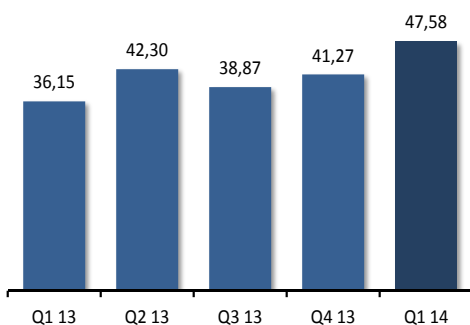
Interim Report



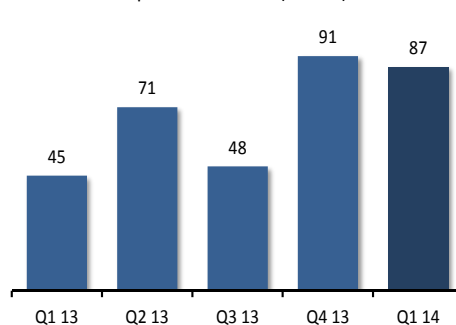
Q1-14



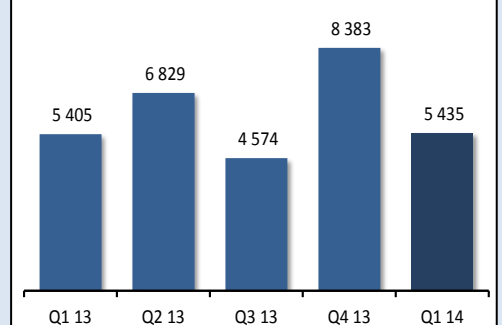
Salmon Price (NASDAQ) (NOK/kg)



Operational EBIT (MNOK)



Harvested Volume (HOG)





HIGHLIGHTS Q1 2014

- The best margins in NRS' history
 - Operational EBIT per kg of NOK 18.71 in Region North
 - Operational EBIT per kg of NOK 15.40 in Region South
 - ROCE last 4 quarters was 29.3 per cent.
- Continued strong salmon market driven by increased demand and low supply growth
 - Historically high salmon prices throughout the quarter.
 - Promising outlook with historically high forward prices.
- Adjusted dividend policy
- Favourable refinancing with increased flexibility
- NRS is nominated for 10 new green licenses
 - NRS is motivated and ready for the challenge of being in the forefront of sustainable aquaculture
 - Potential capacity growth of 40 per cent
 - Total payment of NOK 146 million
 - Provides opportunities to establish a significantly greater operating structure in Region North

NORWAY ROYAL SALMON - KEY FIGURES (NOK '000)	Q1 2014	Q1 2013	FY 2013
Operating revenues	695 371	527 593	2 603 712
Operational EBITDA	96 306	52 633	289 729
Operational EBIT	87 057	44 781	256 002
Income from associates	2 522	2 810	28 834
EBIT	28 325	92 425	379 561
EBT	12 307	84 034	396 292
EPS (NOK) – before fair value adjustments	1,05	0,58	5,43
ROCE ¹⁾	29,3 %	5,5 %	25,3 %
Net cash flow from operating activities	102 016	-7 219	211 835
Investments in tangible fixed assets	8 355	17 017	65 399
Net interest-bearing debt	367 359	603 883	453 883
Equity ratio	47,8 %	38,1 %	42,4 %
Volume harvested (HOG)	5 435	5 405	25 191
Operational result per kg ²⁾	17,04	9,26	11,12
Volume sold	13 978	13 574	62 141

1) ROCE: Return on average capital employed based on 4-quarters rolling EBIT aligned for fair value adjustments / average (NIBD + Equity - Financial assets)

2) Operational EBIT for segments incl margin from sales



FINANCIAL PERFORMANCE

(Figures in brackets = 2013, unless otherwise specified)

Revenues and results

Norway Royal Salmon posted operating revenues of NOK 695.4 million (NOK 527.6 million) in the first quarter of 2014, a rise of 32 per cent against the corresponding prior-year period. Operational EBIT for the quarter was NOK 87.1 million (NOK 44.8 million), an increase of NOK 42.3 million. The increase in revenues and operational EBIT was mainly attributable to increased sales prices. The Group recognised fair value adjustments of NOK -61.3 million (NOK 44.8 million), a decrease of NOK 106.1 million.

The farming business harvested a total of 5 435 tonnes (5 405 tonnes) gutted weight in the quarter, approximately the same as in the corresponding quarter last year. Including allocated margins from sales, Farming achieved an operational EBIT per kg of NOK 17.04 (NOK 9.26). The Sales business sold 13 978 tonnes (13 574 tonnes), an increase of 3 per cent.

Financial items and share of profit from associates

Income from associates totalled NOK 2.5 million (NOK 2.8 million) in the first quarter. NRS' share of fair value adjustments of the biomass after tax amounted to NOK -6.0 million (NOK -0.1 million). Associated farming companies harvested a total of 2 071 tonnes, 411 tonnes more than last year. NRS share of the above figure amounts to 746 tonnes, an increase of 117 tonnes.

A loss of NOK 11.2 million were posted on TRS agreements on own shares during the quarter. Net interest expenses for the period were NOK 4.7 million (NOK 10.6 million), a reduction of NOK 5.9 million.

Balance sheet

At the end of the reporting period, total assets amounted to NOK 1 834 million, a decrease of NOK 218 million from the prior quarter end. The change in total assets is attributable to a number of factors. The Group's receivables decreased by NOK 138.2 million. Fixed assets had a net increase of NOK 1.6 million. Fair value adjustments of the biomass decreased by NOK 58.0 million, and inventories and biomass at cost decreased by an aggregate NOK 27.8 million. The net decrease in inventories and biological assets was NOK 85.8 million.

The Group's net interest-bearing debt decreased by NOK 86.5 million, from NOK 453.9 million at the end of the previous quarter to NOK 367.4 million as of 31 March 2014. The decrease was attributable to an operational EBITDA of MNOK 96.3 million and a decrease of net working capital with NOK 11.9 million. Investments in fixed assets of NOK 8.4 million had the opposite effect on the net interest-bearing debt.

As of 31 March 2014 the Group's equity totalled NOK 877.0 million, an increase of NOK 8.0 million from the end of the previous quarter. The increase is attributable to total comprehensive income of NOK 10.4 million. At the end of the first quarter the equity ratio was 47.8 per cent.



Statement of cash flow

The Group's operating activities generated a positive cash flow of NOK 102.0 million during the quarter, which represents an increase of NOK 109.2 million compared with the corresponding prior-year quarter. The positive cash flow is attributable to a positive operational EBIT of NOK 87.1 million, a decrease in receivables of NOK 116.2, and a reduction in inventories of NOK 27.8 million. A reduction in accounts payables of NOK 151.6 million had an adverse effect on the cash flow.

Net cash outflows in connection with investing activities in the first quarter amounted to NOK 11.2 million (outflow of NOK 17.2 million), and is related to payments of NOK 8.4 million from investments in fixed assets, and realised loss of NOK 2.8 million from the realisation of TRS agreements.

The net cash outflow from financing activities totalled NOK 86.5 million (cash inflow of NOK 36.7 million) in the first quarter. In connection with the refinancing, the Group raised new long term debt of NOK 300 million and repaid NOK 243.9 million. Leasing liabilities rose by NOK 2.3 million and the bank overdraft facility rose by NOK 133.5 million. Interests paid and instalments amounted to NOK 4.4 million and NOK 7.1 million respectively.

SEGMENT INFORMATION

The Group is organised into two business areas; Farming and Sales. The performance of the two business areas is monitored with the overall objective of maximising Operational EBIT per kg and margins.

The Farming business is divided into two geographical segments; Region North and Region South. Norway Royal Salmon monitors overall value creation from operations based on the salmon's source of origin. Consequently, external reporting focuses on measuring the overall profitability of the harvested volume based on source of origin (Operational EBIT/kg). For this reason the contribution from the sales operations is allocated to Region North and Region South based on the volume harvested in the respective segments.

The Group owns 25 licences for the production of farmed salmon, divided between 19 licences in Region North, located in Senja and western Finnmark, and 6 licences in Region South, located in the area around Haugesund.

The business posted sales revenues of NOK 694.2 million in the first quarter of 2014 (NOK 526.6 million), an increase of 32 per cent. The spot price (NASDAQ) for superior quality during the quarter was NOK 47.58 per kg gutted weight, an increase of 15 per cent from the fourth quarter of 2013 and an increase of 32 per cent compared with the first quarter of 2013. The sales operations experienced an increase in sales volumes of 3 per cent compared with the corresponding prior-year period. A total of 13 978 tonnes (13 574 tonnes) were sold in the first quarter. The Sales business achieved operational EBIT before open fixed-price contracts of NOK 2.5 million, which equates to NOK 0.18 (NOK 0.47) per kg sold volume in the period. The Group's receivables were NOK 342.7 at the end of the quarter. NRS has chosen to increase the provision for doubtful receivables in the quarter, which reduced EBIT by NOK 0.6 million. The loss on open fixed-price contracts was NOK 10.2 million (NOK 7.6 million) in the quarter, which corresponds to NOK -0.73 (NOK -0.56) per kg sold volume. Consequently, the Sales business achieved an operational EBIT of NOK -7.6 million (NOK -1.2 million).

The Farming operations harvested 5 435 tonnes (5 405 tonnes) in the first quarter, approximately the same as in the corresponding period last year. The estimated harvest volume for 2014 is 29 000 tonnes (25 191 tonnes), an increase of 15 per cent from 2013.

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Q1 2014

8.3 million smolts are planned released, an increase of 9 per cent on the 7.6 million released in 2013.

SEGMENT SUMMARY	Q1 2014		Q1 2013	
(NOK '000)	Operational EBIT	Operational EBIT per kg	Operational EBIT	Operational EBIT per kg
Farming	100 264	18,45	51 255	9,48
Sales	2 536	0,47	6 410	1,19
Open fixed price contracts	-10 172	-1,87	-7 645	-1,41
Sum segments	92 629	17,04	50 020	9,26
Volume harvested (tonnes)	5 435		5 405	

Region North

Operational EBIT came in at NOK 86.6 million (NOK 44.1 million), an increase of NOK 42.5 million compared with the same quarter last year. Operational EBIT per kg from the Farming operations amounted to NOK 18.71 (NOK 10.09).

5 007 tonnes (4 473 tonnes) were harvested in the region in the first quarter, an increase of 11.9 per cent. The average achieved price for the Farming operations was NOK 10.50 per kg higher than in the corresponding period last year. EBIT before open fixed-price contracts from sales improved operational EBIT by NOK 0.47 per kg. Fixed-price contracts represent 22.5 per cent of the sold volume in the quarter. The realised price on the fixed-price contracts was lower than the market price and reduced operational EBIT per kg by NOK 1.87 in the quarter. This results in a net contribution from Sales of NOK -1.40 per kg.

Production cost for harvested fish was NOK 0.05 higher than in the fourth quarter of 2013. The growth in the quarter was significantly better than expected. More lice treatments than normal, especially in Troms, has led to higher than normal costs. The lice treatment has also led to a slightly higher mortality rate. In Troms the harvest of the fish of the 2012 generation has been accelerated, due to challenges with sea lice. The growth cost in the quarter was lower than expected due to better growth.

The estimated harvest volume for 2014 is 22 800 tonnes (20 491 tonnes) and 6.6 million (5.9 million) smolts are planned released.

KEY FIGURES (NOK '000)	Q1 2014	Q1 2013	FY 2013
Operating revenues	639 705	437 008	2 097 896
Operational EBITDA	93 065	49 502	263 725
Operational EBIT	86 642	44 097	240 330
Investment in tangible and intangible assets	6 772	17 017	48 929
Volume harvested (tonnes)	5 007	4 473	20 491
Operational EBIT per kg farming	18,71	10,09	12,33
Operational EBIT per kg Sales incl. contracts	-1,40	-0,23	-0,60
Total operational EBIT per kg	17,30	9,86	11,73



Region South

Operational EBIT came in at NOK 6.0 million (NOK 5.9 million), an increase of NOK 0.1 million, while operational EBIT per kg from the Farming operations amounted to NOK 15.40 (NOK 6.59).

428 tonnes (932 tonnes) were harvested in the region in the first quarter, a decrease of 54.1 per cent. The Farming operations achieved a price NOK 14.72 per kg higher than in the corresponding prior-year period. EBIT before open fixed-price contracts from sales improved operational EBIT by NOK 0.47 per kg. Fixed-price contracts represent 22.5 per cent of sold volume in the quarter. The realised price on fixed-price contracts was lower than the market price and reduced operational EBIT per kg by NOK 1.87 in the quarter. This resulted in a net contribution from sales of NOK -1.40 per kg.

The production cost for harvested fish is still higher than desired. The fish has had PD with increased mortality, in addition is the feed conversion ratios on a historically high level. Challenges and high costs due to lice have contributed to the growth and survival rate being significantly lower than expected.

The estimated harvest volume for 2014 is 6,200 tonnes (4 700 tonnes) and 1.7 million (1.7 million) smolts are planned released.

KEY FIGURES (NOK '000)	Q1 2014	Q1 2013	FY 2013
Operating revenues	54 561	89 612	435 507
Operational EBITDA	8 685	8 370	50 018
Operational EBIT	5 987	5 923	39 795
Investment in tangible and intangible assets	1 583	13 879	16 431
Volume harvested (tonnes)	428	932	4 700
Operational EBIT per kg farming	15,40	6,59	9,04
Operational EBIT per kg Sales incl. contracts	-1,40	-0,23	-0,57
Total operational EBIT per kg	14,00	6,36	8,47

SHARES

As of 31 March 2014 Norway Royal Salmon ASA had 43 572 191 shares, allocated among 730 shareholders, an increase of 27 from the end of the previous quarter. At the end of the quarter the group had 28 531 treasury shares. The share price decreased from NOK 37.00 at the end of December 2013 to NOK 34.50 at the end of March 2014. 3 230 945 shares were traded during the quarter.

EVENTS IN AND AFTER OF THE QUARTER

Refinancing of the group

In January, Norway Royal Salmon ASA entered into an agreement with Danske Bank to refinance its credit facilities totalling NOK 700 million over five years. NOK 300 million is an instalment-free long-term loan and NOK 400 million is a short-term overdraft and guarantee facility. The main terms of the agreement reflects the Group's excellent creditworthiness and the bank's belief in NRS. The agreement has one financial covenant requiring an equity



ratio of at least 30 per cent and another requiring that the short-term credit facility shall not exceed 75 per cent of the inventory and accounts receivables. The new bank agreement gives the group a very good financial flexibility.

After the end of the quarter the long-term loan has been increased by NOK 200 million, consequently the Group's total credit facility at Danske Bank is NOK 900 million.

Contractual rights and TRS agreements for treasury shares

During the first quarter Norway Royal Salmon has extended and entered into new TRS (Total Return Swap) agreements. After these transactions Norway Royal Salmon owns or has a contractual right to 4 223 409 shares, which equates 9.69 per cent of the company's share capital.

Dividend policy

The Board has revised the Group's dividend policy. The company aims to provide a dividend level that reflects the company's value creation in the form of dividends, and increases in the company's share price. At least 60 per cent of the profit shall be distributed as dividends, provided that the company's equity ratio is above 40 per cent and that the company's own capital requirements have been satisfied. For financial year 2013, the Board proposes that a dividend of NOK 2.20 per share is distributed.

Green licenses

In April, Norway Royal Salmon ASA's subsidiaries were informed by the "Expert group for the allocation of green permits» that the group recommend that the subsidiaries are allocated the following new green licenses in Group A:

NRS Finnmark AS :	5
Nor Seafood AS :	2
Nord Senja Laks AS :	2

The price is NOK 10 million per license. NRS was recommended for all its 9 applications in Group A.

In March, the Directorate of Fisheries announced that the NRS' subsidiary NRS Feøy AS was allocated one of the fifteen new green licenses in group B. NRS offered NOK 56 million for the license. The allocation will result in NRS Feøy AS returning one license in Rogaland and receiving two new licenses in Troms. Troms is a region where NRS historically has had significantly lower production costs than Rogaland. NRS expects the transfer of the license to NRS activities in Troms will improve the Group's profit margins.

The total payment for the 10 new licenses will be NOK 146 million.

NRS will after the recommendation have 35 licenses, which is an increase of 40 per cent. The Group's licenses will be divided with 19 licenses in Finnmark, 11 licenses in Troms and 5 licenses in Rogaland and Hordaland. This gives NRS the opportunity to establish a good and substantially larger operating structure in the Region North, especially in Troms.

In addition, Wilsgård Fiskeoppdrett AS, where NRS owns 37.5 per cent, has been recommended for two new green licenses in Group A.

If the final allocation will be as recommended by the Expert group, NRS estimates a gradual build-up of biomass over 2.5 years. If the final decision on the allocation is reached this summer, the full utilisation of the Group's MAB and harvest potential will be in the second



half of 2016. NRS estimates a gradual increase in working capital during the build-up period of approx. NOK 200 million and approx. NOK 100 million in fixed assets. The production costs are not expected to be significantly impacted by these investments for a more sustainable production, as other production costs are expected to be reduced, including costs related to fish health. The increased need for smolts will be covered through partnerships, both with external suppliers and through the building of hatcheries.

The criteria for the allocation of the licenses are to establish a production that reduces the extent of lice, and reduce the risk of impact on wild salmon as a result of escapes. The future growth of the aquaculture industry will be through sustainable solutions. The new licenses are a positive change for NRS and the aquaculture industry in general towards a more sustainable development. NRS is motivated and ready for the challenge of being in the forefront of sustainable aquaculture.

Sickness absence

At 6.9 per cent the Group's sickness absence rate increased by 3.7 per cent from the previous quarter. The long-term absenteeism represents a substantial part of the absence. One personal injury were reported during the period.

MARKET CONDITIONS

The total value of salmon exported from Norway in the first quarter was NOK 10.7 billion, an increase of NOK 2.6 billion compared with the first quarter of 2013. The increase is due to a significantly higher price than in the same period last year. The average price (Nasdaq) for superior quality salmon was NOK 47.58 (delivered Oslo) per kg. In the same period last year the price was NOK 36.11 per kg (NOS plus NOK 0.75 per kg). The export volumes from Norway in the first quarter were 3 per cent higher than last year, so the price increase gives a positive picture of the demand for salmon. At the same time export volumes from Chile rose slightly and contributed to the global supply increasing 4 per cent. In the first quarter of 2014, the global aquaculture industry sold salmon to the highest average price in more than 25 years. The price increase at the beginning of 2014 has resulted in significant differences in the demand from the countries and regions in which NRS trades.

With a moderate rise in consumption and a price increase, the demand for salmon in the EU has been good in the first quarter. The EU has increased import of Norwegian salmon by 3 per cent in the first quarter. The volume increase is equivalent to the total supply growth from Norway. Demand for salmon varies significantly within the EU. The biggest markets like Poland and France reduced their import with respectively 12 per cent and 4 per cent in the first quarter, while the UK, Netherlands, Sweden, Spain and Denmark increased their import of Norwegian salmon. With a decline in volume in France and Poland, the market shares fell to 12 per cent for each country.

Imports of Norwegian salmon to Eastern Europe fell during the first quarter. Russia, the largest Eastern European importer, reduced its imports of Norwegian salmon by 20 per cent compared with last year. Ukraine's imports decreased by 42 per cent, while Belarus and Kazakhstan imported higher volumes. The reduction in imports to Russia is primarily attributable to the increase in price of salmon, while both price and higher credit risk has resulted in less sales to Ukraine. Other Eastern European countries are starting to acquire a taste for Norwegian salmon.

Despite falling demand, with a market share of 8.9 per cent in the quarter, Russia is still one of the largest consumers of Norwegian salmon. Recently, as sanctions against Russia have been discussed, the political risk has increased. This may affect trade between our

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countries. On the veterinary level, the Norwegian salmon industry works hard to satisfy the demands of Russia. It is important that trade is unhindered by trade barriers so the underlying positive trend towards Russia can continue.

Despite higher prices, demand from Asia improved during the first quarter. In the first quarter the Chinese region increased its import by 14 per cent. Even though the underlying demand for salmon is good the trade issues with China continued throughout the first quarter. Japan with 4 per cent less imports than in the first quarter last year is an Asian market which is falling back as a result of the high price level. The imports of fresh and frozen whole fish had a substantial fall, while the imports of fresh fillets increased by 39 per cent in the quarter.

Demand for salmon in the United States was also good in the first quarter and export from Norway to the United States doubled to almost 9 000 tonnes. The growth is especially strong for fresh fillets, but the import of fresh whole fish also increased substantially.

The first quarter gave a contribution from the NRS' Sales operation which was below expectations. The underlying margin was weaker than expected, while volumes were up 3 per cent on the corresponding prior-year period. The volume growth of NRS was the same as the export growth from Norway. Previously signed fixed-price contracts resulted in a loss of NOK 10.2 million in the quarter, as salmon prices rose significantly more than NRS expected. NRS experienced growth in the first quarter in Asia, while Western Europe fell slightly. The volumes to Eastern Europe fell throughout the quarter.

OUTLOOK

Harvest volume for the quarter was 5 435 tonnes, the same as estimated in the last quarterly report. Estimated harvesting volume for 2014 is 29 000 tonnes, an increase of 15 per cent on 2013.

Farming has hedged prices for 21 per cent of the volume for the remainder of 2014.

Future market outlook are deemed to be positive due to salmon prices being substantially higher than at the same time last year. At the same time the global supply is expected to increase by 5-8 per cent in 2014. The growth in Norway has been good so far this year and the harvest volumes from Norway are expected to increase in the summer and autumn months of 2014, hence global growth will be at its highest in this period. Based on this, a temporary price decline from today's level is expected. However, due to expectations about a limited long-term supply growth, in the long run a high price level is expected.

Norway Royal Salmon ASA completed the refinancing of the Group with a total limit of NOK 900 million to the Group's bank connection. The agreement's main covenant requires an equity ratio of only 30 per cent and there are no earnings requirements. The new bank agreement gives the group a very good financial flexibility.

If the recommendation to award new licenses will become a reality, it will be an excellent opportunity for significant growth and sustainable production of NRS. NRS believe we are well positioned to achieve and succeed with this in the Northern Region. Given the market outlook in the coming years with low supply growth, NRS expect that new licenses will contribute positively to the Group's results. NRS is satisfied that farming operations are primarily located in Troms and Finnmark, where there are good conditions for the production of salmon. An award of new licenses will further strengthen this position.



INTERIM REPORT

Q1 2014

Trondheim, 9 May 2014

Helge Gåsø
Chair

Kristine Landmark
Vice Chair

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INCOME STATEMENT

(NOK '000)	Q1 2014	Q1 2013	FY 2013
Operating revenues	695 371	527 593	2 603 712
Cost of goods sold	558 147	439 706	2 137 934
Salaries	21 550	19 908	85 627
Depreciation	9 248	7 852	33 728
Other operating costs	19 369	15 346	90 422
Operational EBIT	87 057	44 781	256 001
Fair value adjustments	-61 254	44 833	94 725
Income from associates	2 522	2 810	28 834
EBIT	28 325	92 425	379 561
Gain/loss on financial assets	-11 200	0	49 447
Other net financial items	-4 817	-8 391	-32 716
EBT	12 307	84 034	396 292
Tax	-5 666	-22 743	-80 487
Net profit/loss	6 641	61 292	315 805
Profit attributable to:			
Parent company shareholders	2 695	56 781	302 434
Minority interests	3 947	4 511	13 371
Earnings per share (NOK)	0,06	1,31	6,96
Earnings per share - diluted	0,06	1,31	6,96

EXTENDED INCOME STATEMENT

(NOK '000)	Q1 2014	Q1 2013	FY 2013
Net profit/loss	6 641	61 292	315 805
Items to be reclassified to profit or loss:			
Financial assets available for sale (net)	0	0	-1 985
Cash Flow hedges (net)	3 746	-785	-5 340
Items not to be reclassified to profit or loss:			
Actuarial gains/losses on defined benefit plans (net)	0	0	-798
Total comprehensive income	10 387	60 507	307 683
Total comprehensive income attributable to:			
Parent company shareholders	6 440	55 996	294 311
Minority interests	3 947	4 511	13 371



BALANCE SHEET

(NOK '000)	31.03.2014	31.12.2013	31.03.2013
Intangible assets	502 887	502 887	502 887
Property, plant and equipment	209 661	210 554	188 064
Non-current financial assets	139 802	137 280	121 877
Non-current assets	852 350	850 721	812 829
Inventory and biological assets	580 496	666 276	558 539
Receivables	342 700	480 883	351 410
Bank deposits, cash	58 064	53 732	22 112
Current assets	981 260	1 200 891	932 060
TOTAL ASSETS	1 833 610	2 051 612	1 744 889
Share capital	43 544	43 542	43 516
Other equity	775 129	771 090	575 394
Non-controlling interests	58 302	54 355	45 494
Equity	876 975	868 988	664 404
Pensions	10 320	10 320	9 854
Deferred tax	238 693	231 640	184 191
Provisions	249 012	241 960	194 045
Long-term interest-bearing debt	384 788	323 084	338 992
Short-term interest-bearing debt	40 635	184 530	287 002
Trade payables	231 389	382 944	214 750
Tax payable	7 923	8 313	780
Other current liabilities	42 887	41 792	44 915
Current liabilities	322 834	617 580	547 447
TOTAL EQUITY AND LIABILITIES	1 833 610	2 051 612	1 744 889



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Q1 2014

STATEMENT OF EQUITY

31.03.2014	Equity allocated to parent company shareholders				Non-controlling interests	Total equity
	Share capital	Treasury shares	Retained earnings	Total		
(NOK '000)						
Equity at 01.01.2014	43 572	-30	771 090	814 632	54 355	868 989
Total comprehensive income	0	0	6 440	6 440	3 947	10 387
Transactions with shareholders						
Share based payment	0	0	-2 448	-2 448	0	-2 448
Purchase/sale of treasury shares	0	2	46	47	0	47
Total transactions with shareholders	0	2	-2 402	-2 401	0	-2 401
Equity at 31.03.2014	43 572	-29	775 128	818 673	58 303	876 975

31.03.2013	Equity allocated to parent company shareholders				Non-controlling interests	Total equity
	Share capital	Treasury shares	Retained earnings	Total		
(NOK '000)						
Equity at 01.01.2013	43 572	0	522 628	566 201	40 984	607 184
Comprehensive income	0	0	55 996	55 996	4 511	60 507
Transactions with shareholders						
Share based payment	0	0	-467	-467	0	-467
Purchase/sale of treasury shares	0	-56	-2 762	-2 818	0	-2 818
Total transactions with shareholders	0	-56	-3 229	-3 285	0	-3 285
Equity at 31.03.2013	43 572	-56	575 394	618 910	45 494	664 404

31.12.2013	Equity allocated to parent company shareholders				Non-controlling interests	Total equity
	Share capital	Treasury shares	Retained earnings	Total		
(NOK '000)						
Equity at 01.01.2013	43 572	0	522 628	566 201	40 984	607 184
Total comprehensive income	0	0	294 311	294 311	13 371	307 683
Transactions with shareholders						
Dividend	0	0	-43 542	-43 542	0	-43 542
Share based payment	0	0	-282	-282	0	-282
Purchase/sale of treasury shares	0	-30	-2 024	-2 054	0	-2 054
Total transactions with shareholders	0	-30	-45 848	-45 877	0	-45 877
Equity at 31.12.2013	43 572	-30	771 090	814 632	54 355	868 989



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Q1 2014

STATEMENT OF CASH FLOW

(NOK '000)	Q1 2014	Q1 2013	FY 2013
Operational EBIT	87 057	44 781	256 002
Adjusted for:			
Tax paid	-390	0	-780
Depreciation	9 248	7 852	33 728
Gains (-)/ losses (+) on disposal of non-current assets	0	0	-32
Share based payment	-2 447	-467	-282
Pension costs with no cash effect	0	0	466
Change in inventory / biomass	27 819	38 776	-32 736
Change in debtors and creditors	-35 327	-99 618	-34 941
Change in other current assets and other liabilities	16 055	1 457	-9 589
Net cash flow from operating activities	102 016	-7 219	211 835
Cash flow from investing activities			
Proceeds from sale of property, plant and equipment	0	0	48
Payments for purchase of property, plant and equipment	-8 355	-17 017	-65 399
Proceeds from investments in non-current financial assets	0	0	39 958
Payments for investments in non-current financial assets	-2 804	-500	-500
Change in loans to associates and others	0	300	1 545
Net cash flow from investing activities	-11 159	-17 217	-24 348
Cash flow from financing activities			
Receipts from new long-term debt	302 285	19 581	37 302
Long-term debt repayments	-250 983	-9 348	-40 224
Net change in overdraft	-133 495	39 832	-65 393
Purchase and sale of treasury shares	46	-2 819	-2 054
Interest paid	-4 378	-10 551	-29 699
Dividend payment	0	0	-43 542
Net cash flow from financing activities	-86 525	36 695	-143 610
Net increase (+)/ decrease (-) in cash & cash equivalents	4 332	12 259	43 878
Cash and cash equivalents - opening balance	53 732	9 854	9 854
Cash and cash equivalents - closing balance	58 064	22 112	53 732



NOTES TO THE FINANCIAL STATEMENTS

NOTE 1: Accounting principles

These condensed, consolidated interim financial statements have been drawn up in accordance with International Financial Reporting Standards (IFRSs) and such interpretations as are determined by the EU and published by the International Accounting Standards Board, including the interim reporting standard (IAS 34). The interim financial statements do not include all the information required of an annual financial report and must therefore be read in conjunction with the consolidated financial statements for the 2013 financial year.

The condensed consolidated interim financial statements have not been audited. As a result of rounding differences, numbers or percentages may not add up to the total.

The consolidated financial statements for the Group for the year 2013 are available upon request from the company's head office at Olav Tryggvasons gate 40, Trondheim or at www.norwayroyalsalmon.com.

The Group's accounting principles in this interim report are the same as described in the annual financial report for 2013, with the exception of standards and interpretations referred to in note 2 of the annual financial report for 2013. None of these standards or interpretations have affected the consolidated financial statements for 2014.

NOTE 2: Segment information

Operating segments are identified based on the reporting used by Group management to assess performance and profitability at a strategic level. The Group management is defined as the chief operating decision-makers.

The Group's business areas are divided into the Sales and Fish farming. The Sales segment includes the purchase and sale of salmon. The fish farming business includes salmon farming and harvesting activities. The fish farming business is divided into two regions: Region North, which consists of the fish farming business in Senja and West Finnmark; and Region South, which consists of the fish farming business in the area around Haugesund.

Transactions between the segments are made at market terms. Group management reviews monthly reports in connection with the segments.

Performance is evaluated based on operating results (EBIT) per segment.

(NOK '000)	Sales		Region North		Region South		Eliminations/other		Total	
	Q1 2014	Q1 2013	Q1 2014	Q1 2013	Q1 2014	Q1 2013	Q1 2014	Q1 2013	Q1 2014	Q1 2013
Total sales revenues	692 845	519 780	219 903	149 476	20 818	31 608	1 105	974	934 670	701 837
Internal sales revenues	0	0	218 481	142 636	20 818	31 608	0	0	239 299	174 244
External sales revenues	692 845	519 780	1 422	6 839	0	0	1 105	974	695 371	527 593
Operational EBIT	-7 635	-1 235	93 676	45 120	6 588	6 136	-5 572	-5 239	87 057	44 781
Fair value adjustments	-3 292	-5 926	-53 475	43 920	-4 487	6 839	0	0	-61 254	44 833
Fair value adjustments	0	0	0	0	0	0	2 522	2 810	2 522	2 810
EBIT	-10 928	-7 161	40 201	89 040	2 101	12 975	-3 050	-2 429	28 325	92 425
EBT	-11 337	-7 908	38 796	82 953	694	10 492	-15 845	-1 502	12 307	84 034
Volume harvested (HOG)			5 007	4 473	428	932			5 435	5 405
Operational EBIT per kg			18,71	10,09	15,40	6,59			18,45	9,48
Volum sold	13 978	13 574							13 978	13 574
Operational EBIT per kg	-0,55	-0,09							-0,55	-0,09
- of which loss on open fixed-price contracts per kg.	-0,73	-0,56							-0,73	-0,56

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NOTES TO THE FINANCIAL STATEMENTS

NOTE 3: Biomass

In accordance with IAS 41, the biomass is recognised at fair value less estimated harvesting and sales costs. Adjustments to the fair value of the biomass are presented on a separate line in the income statement. When estimating the biomass at fair value the best estimate of fair value for fish less than 1 kg is assumed to be accumulated cost, while for fish between 1 and 4 kg a proportionate share of full value is recognised. Harvestable fish (above 4 kg) is valued at full value. An expected fair value below the expected cost would imply a negative value adjustment of biological assets. Market prices based on externally quoted forward prices, and / or the most relevant pricing information available for the period when the fish are expected to be harvested are used when calculating the fair value.

Book value of inventory:

(NOK '000)	31.03.2014	31.12.2013	31.03.2013
Raw materials	9 515	16 864	10 887
Biological assets (biomass)	562 280	639 238	544 891
Finished goods	8 700	10 174	2 760
Total inventory	580 496	666 276	558 539

Specification of the biomass:

(NOK '000)	31.03.2014	31.12.2013	31.03.2013
Biomass at cost	473 528	492 524	434 403
Fair value adjustments of the biomass	88 752	146 714	110 488
Book value of the biomass	562 280	639 238	544 891

Specification of biological assets - tonnes

	Q1 2014	Q1 2013	FY 2013
Opening balance biological assets	19 622	20 698	20 698
Increase due fish put in the sea	196	0	1 089
Increase due to production in the period	4 500	4 344	29 126
Reduction due to harvesting in the period	-6 548	-6 512	-30 348
Non-recurring item and sold biomass	0	0	-405
Closing balance biological assets	17 770	18 530	20 160

Specification of biological assets by size – tonnes (round weight)

	31.03.2014	31.12.2013	31.03.2013
Smaller than 1 kg	1 013	2 691	1 177
1-4 kg	8 793	10 957	9 428
Larger than 4 kg	8 502	6 512	7 925
Biological assets as at 31 December	18 308	20 160	18 530

NOTE 4: Fair value adjustments

Fair value adjustments which are a part of the Group's EBIT, is presented on a separate line in order to give a better understanding of the Group's operating profit from goods sold. The item consists of:

(NOK '000)	Q1 2014	Q1 2013	FY 2013
Change in fair value adjustments of the biomass	-57 962	50 759	86 985
Change in provision for onerous sales contracts	-1 085	-3 346	0
Change in provision for onerous purchase contracts	0	1 095	1 095
Change in unrealised gains/losses on financial fish pool contracts	-2 207	-3 674	6 645
Total fair value adjustments	-61 254	44 833	94 725

The fair value adjustments has the following effect in the balance sheet:

(NOK '000)	31.03.2014	31.12.2013	31.03.2013
Fair value adjustments biomass (inventory and biological assets)	88 752	146 714	110 488
Provision for onerous sales contracts (other current liabilities)	-1 085	0	-3 346
Fair value of financial fish pool contracts (other receivables/other current liabilities)	1 120	3 327	-6 992
Net fair value adjustments in the balance sheet	88 787	150 041	100 150



NOTES TO THE FINANCIAL STATEMENTS

NOTE 5: Non-recurring items

(NOK '000)	Q1 2014	Q1 2013	FY 2013
Extraordinary mortality	0	0	0
Costs related to escape	0	0	2 219
Total	0	0	2 219

NOTE 6: Transactions with related parties

The Norway Royal Salmon Group undertakes transactions under ordinary terms and conditions with associates and chain members who are also NRS shareholders. This applies to the purchase of fish from fish-farming companies, as well as the purchase of harvesting services from two of the Group's associates. Smolts are also purchased from associated companies.

Share-based incentive schemes

A bonus programme based on "synthetic options" was introduced for the Group's management in the first quarter of 2011. The bonus programme gives entitlement to a cash bonus based on the performance of the company's shares in the Oslo Stock Exchange on the day of quotation; 29 March 2011. Bonuses are calculated 12, 24 and 36 months after the day of quotation, and the bonus programme includes an obligation to invest the net bonus after tax in Norway Royal Salmon ASA (NRS) shares at the market price on the relevant date. Shares purchased in accordance with the bonus programme will be subject to a 12-month lock-up period. All bonus payments are conditional on full-time employment in the company. The bonus is calculated based on the increase in value of the share in NRS from the day of quotation to the specified dates, and in relation to price increases during the period on the number of shares covered by the programme.

The last 330,000 of the options expired in the first quarter of 2014. To date in 2014 revenues relating to the option scheme have been recognised in the income statement in the amount of NOK 503 000.

For further details of transactions with related parties, please see the description in the annual report.

NOTE 7: Investments in associates

(NOK '000)	Shareholding	Book value 01.01.2014	Share of profit/loss in the period after tax	Other changes	Book value 31.03.2014	Share of volume harvested - tonnes HOG 31.03.2014*
Company						
Wilsgård Fiskeoppdrett AS	37,50 %	51 301	-87	0	51 214	411
Måsøval Fishfarm AS	36,10 %	16 604	1 348	0	17 952	117
Hellesund Fiskeoppdrett AS	33,50 %	35 395	830	0	36 225	219
Hardanger Fiskeforedling AS	31,10 %	6 690	555	0	7 245	
Espevær Laks AS	37,50 %	1 134	-41	0	1 093	
Ranfjord Fiskeprodukter AS	37,75 %	18 332	-83	0	18 249	
Skardalen Settefisk AS	30,00 %	3 092	0	0	3 092	
Other		48	0	0	48	
Total associates 31.03.2014		132 596	2 522	0	135 118	746
Total associates 31.03.2013		108 561	2 810	0	111 371	629

* The harvested volume comprises NRS's share of the harvested volume of associates

The Group's associates own a combined total of nine licences.



INTERIM REPORT

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NOTES TO THE FINANCIAL STATEMENTS

Note 8 Interest rate swap

The interest rate swap is not recognized as hedge accounting under IFRS. Subsequent the fair value changes on the agreement will be charged to the income statement as a part of other net financial items.

(NOK '000)

Currency	Amount	NRS pays	NRS receives	Maturity	Market value 31.12.2013	Market value 30.09.2013	Change in market value Q4 2013
NOK	100 000	Fixed 3,37%	3 M NIBOR	07.09.2016	-3 774	-3 694	80

Note 9 Treasury shares and TRS agreements

As at 31 March the company holds 28,532 treasury shares, corresponding to 0.07 % of the share capital of the company. Norway Royal Salmon ASA's total underlying exposures through TRS agreements is at 31 March 4 224 962 shares, representing 9,69 % of the share capital of the company. TRS agreements are recorded at fair value and changes in fair value are recognized as financial items in the income statement. The company realised previously entered into TRS agreements in the period, the loss at realisation amounted to NOK 2 804 000 and is recognised as a financial item (gain/loss on financial assets) in the income statement.

(NOK '000)	No. of shares	Exercise Price	Maturity	Market value 31.12.2013	Market value 31.03.2014	Change in market value Q1 2014
TRS 1	2 335 013	32,2012	19.03.2015	0	8 821	8 821
TRS 2	1 859 864	35,2617	12.03.2015	0	-358	-358
TRS 3	1 334 864	27,2456	13.03.2014	13 182	0	-13 182
TRS 4	2 335 013	36,1363	20.03.2014	2 688	0	-2 688
TRS 5	400 000	35,5026	13.03.2014	647	0	-647
TRS 6	200 000	35,4138	13.03.2014	341	0	-341
Sum				16 859	8 463	-8 396

NOTE 10: Loans to credit institutions

The Group's main borrowing covenants is one requiring an equity ratio of at least 30 per cent and another requiring that the short-term credit facility shall not exceed 75 per cent of the carrying value of inventory and accounts receivables. At the end of the first quarter 2014 the Group is in compliance with the terms of its loan agreements.

NOTE 11: Shareholders

Ownership structure – the 20 largest shareholders as at 31.03.2014:

Shareholder	No. of shares	Shareholding
GÅSØ NÆRINGSUTVIKLING AS	6 309 752	14,48 %
GLASTAD INVEST AS	5 487 861	12,59 %
EGIL KRISTOFFERSEN OG SØNNER AS	4 451 450	10,22 %
HAVBRUKSINVEST AS	3 526 312	8,09 %
DNB NOR MARKETS, AKSJEHAND/ANALYSE	3 339 164	7,66 %
SPAREBANK 1 MARKETS AS	3 116 860	7,15 %
MÅSØVAL EIENDOM AS	2 967 707	6,81 %
NYHAMN AS	2 133 371	4,90 %
HELLESUND FISKEOPPDRETT A/S	1 541 450	3,54 %
VERDIPAPIRFONDET DNB SMB	1 180 000	2,71 %
LOVUNDLAKS AS	1 000 000	2,30 %
WILSGÅRD FISKEOPPDRETT AS	468 689	1,08 %
MP PENSJON PK	450 700	1,03 %
MERTOUN CAPITAL AS	340 000	0,78 %
HENDEN FISKEINDUSTRI AS	339 502	0,78 %
BARBINVEST AS	252 850	0,58 %
MÅSØVAL FISHFARM AS	240 219	0,55 %
STATE STREET BANK AND TRUST CO.	231 475	0,53 %
STATE STREET BANK AND TRUST CO.	217 163	0,50 %
FREWI AS	203 433	0,47 %
Total 20 largest shareholders	37 797 958	86,75 %
Total other shareholders	5 774 233	13,25 %
Total no. of shares	43 572 191	100,00 %

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